

Giovanni De Gennaro has been **Chairman of Leonardo S.p.a.** since 4 July 2013.

Born in Reggio Calabria in 1948, he graduated in Law at the University of Rome La Sapienza. After completing his military service obligations as a reserve officer in the Army and a short stint working at the Treasury, he joined the Ministry of the Interior, in the role of **Senior Police Officer**. He spent most of his professional career in the Police Force (until 1994), when he was appointed **Prefect, First Class**. In 2000 he was appointed **Chief of Police - Director General of Law Enforcement**. Subsequently, in 2007, he was made **Head of Cabinet at the Department of the Interior**. During this appointment, due to the exceptional severity of the crisis related to the disposal of waste in Campania, the Government entrusted him for a period of 120 days with temporary management of the emergency, appointing him Special Commissioner. In 2008 he was appointed **Director General of the Department of Security Information (DIS)**, with the additional task of implementing, the regulatory and organizational aspects of, the complex reform of the information services commissioned by Parliament in 2007. In 2012, the Council of Ministers appointed him **Undersecretary of State to the Prime Minister's Office**, responsible for the information and security services. On behalf of the Government, he took part in the approval process, voted unanimously by Parliament, for further partial regulatory reform of the law on information services, with particular reference to the delicate matter of State secrets. In 2000 he was honoured with the title of **Knight Grand Cross of the Order "Merit of the Republic"**.

In 2014 he has been appointed **Chairman of the Center for American Studies**.



### Curriculum Vitae

**Alessandro Profumo** was born in Genoa (Italy) on February 17, 1957 and holds a degree in Business Economics from the "Bocconi Business University".

He began his career at **Banco Lariano**, where he has worked for ten years, from 1977 to 1987.

In December 1987 he joined **McKinsey & Company** where he was in charge of strategic and organisational projects for financial companies. Two years later, having joined **Bain, Cuneo & Associati**, he was put in charge of developing relations with financial institutions.

In 1991 he left the field of company consultancy to join **RAS**, Riunione Adriatica di Sicurtà, where he was given responsibility, as General Manager, for the banking and parabanking sectors. He was also in charge of the yield increase of that company's bank and of the other group companies operating in the field of asset management.

Three years later, in 1994, he joined **Credito Italiano**. He was appointed Deputy General Manager and put in charge of Planning & Group Control. A year later he was appointed Chief General Manager. His appointment to Chief Executive Officer came on April 29, 1997 and was maintained, as well as in the transformed **Unicredit**, till September 2010. During this period the business was transformed from a domestic bank (15.000 employees – 100% of revenues within Italian boundaries) to an European leading player (162.000 employees – branches in 23 countries – only 36% of revenues within Italian boundaries).

He has been a member of the Board of Directors and of the Executive Board of Mediobanca.

In 2004 he has been nominated **Cavaliere al Merito del Lavoro** from the Presidente della Repubblica Carlo Azeglio Ciampi.

He has been Chairman of **IMC** – Washington and Chairman of **EBF** (European Banking Federation) and part of **IIF** – **EFRT** (European Financial Round Table) – **IEB** (Institut International d' Etudes Bancaire).

From October 2006 to October 2014 he has been member of **University Bocconi** Board of Directors.

On February 2012 he has been nominated by Commissioner Michel Barnier to become member of the **High-level Expert Group** in Bruxelles on reforming the structure of the EU banking sector, position that he left when he was appointed Chairman of MPS in April 2012.

From 2012 till September 2015 he has been Chairman of **Monte dei Paschi di Siena** Bank.

From 2011 to 2014, and from July 2015 he has been a Member of **Eni** Board of Directors, this position will cease in April 2017.

In 2011 he became Member of **Sberbank** Supervisory Board, this office will end on May 26<sup>th</sup> 2017, when the shareholder's meeting will approve the financial statement.

In 2012 he joined the International Advisory Board of **Itau-UniBanco** (Brazil).

On September 2015 he becomes Board member and Chairman of **Equita SIM**, position that will leave when he will start his office as the Chief Executive Officer of **Leonardo Company**.

**Other positions:**

Board member and Chairman of **Turati 9**, company shareholder of **Equita SIM**, position that will leave as soon as he will begin his office as the Chief Executive Officer of **Leonardo Company**.

Chairman of **Nicla Srl**, family company shareholder of **Turati 9** and **Mossi Aziende Agricole Vitivinicole Srl**.

Board member of **Mossi Aziende Agricole Vitivinicole Srl**.

**Foundations:**

From 2011 he is member of the Board of Directors of **TOG** Foundation "Together to go".

He is a member of **Feltrinelli** Foundation.

## MARTA DASSÙ

Marta Dassù is Senior Director of European Affairs at The Aspen Institute. Editor-in-Chief of Aspen Institute Italia's journal, *Aspenia*. She was Italy's Deputy Minister of Foreign Affairs from November 2011 to February 2014. She is also a member of the Board of Directors of Leonardo, Trevi Finanziaria, Fondazione eni Enrico Mattei and Vice President of The Center for American Studies in Rome.

She sits on the Board of Directors of IAI (Istituto Affari Internazionali) and The Council for the United States and Italy. She is member of the Advisory Council of the European Policy Centre in Brussels and a member of the scientific committee of the LUISS School of Government in Rome.

She is a regular contributor to the Italian newspaper *La Stampa*. And is the author of various books and essays.



**Marina Elvira Calderone**  
*Labour Consultant*

Born in Bonorva (SS) – Italy, on 30th July 1965.

She has practiced the profession of Labour Consultant since 22<sup>nd</sup> November 1994 and her office is based in Cagliari where she is enrolled to the no. 372 of the Order of the Province Council Association.

She graduated with a three-year degree International Business Administration (L-18) and then with a five-year degree in Business Administration (LM-77)

During her professional activities, she has further improved the specialist expertise in human resources management and enhancement of human capital in companies, acquiring a great experience in consultancy activities in different sectors.

She supports her own clients during trade unions negotiations and industrial relationships, as well as alternative solutions for those labour disputes.

Furthermore, she provides consultancy in personnel organization in the framework of business reorganization.

She has also deepened the knowledge of human resources recruiting procedures and management of the hired personnel in the public sector and in publicly owned companies.

She has also experience in the framework of bankruptcy law and management of working relationships in insolvency procedures, as technical consultant for the Party.

Together with her professional activity, since 1997 she has covered managerial positions within the representative bodies of the Labour Consultants.

In 1997 she was appointed as member of the governing council of the *Unione Provinciale A.N.C.L.* (National Association of the Labour Consultants) based in Cagliari.

From 1999 to 2003 she was a member of the National Executive Committee of the National Association of the Labour Consultant – Unified Trade Union.

From 2000 to 2005 she was a member of different Commissions and study groups both in the National Council of the Association and Study Foundation of the National Council.

From 2003 to 2005 she was a national member of the National Association of Labour Consultants - Unified Trade Union.

On 17<sup>th</sup> November 2005, she has been elected for the first time as President of the National Council of the Labour Consultants Order, and she is currently covering this position.

Since 2006 she was appointed as Chairman of *Club Europeo delle Professioni Giuslavoristiche*. (European Association of Labour Professions).

On 26th March 2009, she was appointed as President of the *Comitato Unitario Permanente degli Ordini e Collegi Professionali*, (a permanent united committee of Orders and Professional Organizations), a specific association of the National Councils of the regulated professions. The duration of this appointment is three years, from 2017 to 2020.

She often carries out activities as speaker for those Meetings organized by the Province Council of Labour Consultants Order, by National Councils of the Professional Orders, Universities, Associations and Institutional players, regarding employment, social security, regulation and welfare issues.

Since 6th October 2015, she is a member of the European Economic and Social Committee for next five years, 2015-2020 as member of Italian representatives.

In the EESC framework, she is part of the Group III (Various Interests) as member of the Permanent United Committee of the Italian Professional Orders.

She is also a member of the following Categories and Sections:

- SME Category - Crafts - freelance professional activity;
- INT Section (Single Market, production and consumption);
- SOC Section (Employment, Social Affairs, Citizenship);
- European Single Market Observatory;
- Study Group on working relationships evolution and decent wages.

Since May 2014 she has been a member of *Finmeccanica S.p.A* Board of Directors, currently *Leonardo S.p.A*.

She is author of books in matters of work and welfare. She publishes articles on both newspapers and economic and scientific journals.

In 2011 she published the book "***Il lavoro che vorrei - costruire il futuro, tra crisi e opportunità***", (literally The work I want, building the future between crisis and opportunities) by Novecento Media edition.

In 2012 she published the book "***10 idee per il futuro dei nostri figli***" (10 ideas for the future of our children) by Edizioni Laurana.

On 26<sup>th</sup> June 2011, the municipality of *Treia* has conferred her the **Honorary Citizenship** award.

On 10<sup>th</sup> December 2012, she received the **AIDDA award** for "*distinguishing herself in the framework of professions remarkably*".

On 15<sup>th</sup> November 2013, the municipality of San Pier Niceto (ME) has conferred her the **Honorary Citizenship**.

On 29<sup>th</sup> March 2014, the Notary Regional Committee of Sicily conferred her the "**Jacopo da Lentini**" Award for "*her strong commitment for spreading the values of the professional association, and the principles of legality belonging to self-employed professionals*".

On 18<sup>th</sup> December 2015, the General Council of *Los Colejos Oficiales de Graduados Sociales* based in Spain, has conferred her the title of **Graduado Social de Honor**, "*for her personal merit and as award of her professional contribution to the Order of Graduados Sociales*".

# LUCA BADER

**Born:** Milan, 18th May 1974

**Nationality:** Italian

## WORK EXPERIENCE

- 12/2016 - 3/2017     **Senior Advisor for International Relations  
Prime Minister of Italy  
Rome**
- 10/2014 – 12/2016   **Chief of Staff  
Foreign Minister of Italy  
Rome**
- 12/2013- 10/2014    **Special Projects  
Istituto Commercio Estero (ICE) / Italian Trade Agency  
Australia/New Zealand office, Sydney Australia**
- 8/2008 - 12/2013    **Deputy Head for International Affairs  
Democratic Party, Rome**  
Previously I have been Head of Foreign Relations of La Margherita Party  
(2008) and associate of its Foreign Relations Department (2003-2007)
- 2/2006- 12/2010     **Consultant on European and International Affairs  
for Italian and Multinational companies**
- 6/2004 – 2/2006     **Senior Political Adviser  
Alliance of Liberals and Democrats (ALDE) Group  
European Parliament, Brussels**
- 7/2000 - 5/2004     **Senior Fellow  
Coordinator of the “Laboratory for the International Economy”  
Institute of International Affairs (IAI), Rome**



## **EDUCATION**

**1999-2000 London School of Economics , U.K.**

***Master of Arts in International Relations***

**1996-1999 South Bank University London, U.K.**

***Bachelor of Arts in Politics***

## **LANGUAGES**

**ENGLISH: Excellent**

**ITALIAN: Mother tongue**

**FRENCH: Basic**

## **ACADEMIC FELLOWSHIPS**

- 9/2007 - Director  
Institute of European Democrats (IED), Brussels**
- 1/2015 - Member of the Organizing Committee of MED Dialogues  
Institute for International Political Studies (ISPI), Milan Italy**
- 2013-2014 Senior Fellow, Department of Politics, University of Sydney, Australia**
- 2011 - 2013 Senior Fellow, Institute for Public Policy Research (IPPR), London-U.K:**
- 2007- 2009 Research Fellow, E.U. Centre, La Trobe University, Melbourne, Australia**

GUIDO ALPA

CURRICULUM VITAE ET STUDIORUM

Born in Ovada (AL), November 1947, 26th.

Domiciled in

Having a second law firm in

*Scientific Career*

Graduate in law (honors degree 110/110, *magna cum laude*) at the University of Genoa.

Full Professor of Private Law, University of Genoa (1980 - 1991).

Full Professor of Private Law at the University *La Sapienza* in Rome, since 1991.

Director for the Master in European Private Law at the University *La Sapienza* of Rome since 2004.

Visiting professor at the University of Oregon (at Eugene), fall 1977, 1979, 1985.

Visiting professor at the University of California (at Berkeley), fall 1979.

Visiting professor at the University of London (Inst. Adv. Leg. Stud.), summer 1982.

Visiting professor at the University of Mannheim (1984), Trento (1985), Coimbra (1986).

University of Oregon (Eugene), Summer 1985.

Visiting professor at the University of Barcelona (1989) and the University of Granada (1990).

Honorary Degree, University Complutense, Madrid, 1996.

Honorary Degree, University Nacional Mayor de San Marcos of Lima, 2007.

Honorary Degree, University of Buenos Aires, 2008.

Member of the British Academy (2004).

Member of the Accademia Virgiliana (2001).

Honorary Bencher of Gray's Inn (1998).

Membership of the International Academy of Commercial and Consumer Law (1999).

Member of the Accademia Ligure di Scienze e Lettere (2008)

Membership of the Inter-American Bar Association (2010).

Membership of the International Bar Association (2013).

Honorary Member of the *Accademia Peruviana de Derecho* (2016)

### *Professional Career*

Admitted to the Bar in Genoa (since 1974).

Lawyer since 1980.

Admitted to the Superior Jurisdictions (since 1984).

Member of ISVAP (Institute for the Supervision of Private Collective Insurance) for three years.

President of Italian Civil Association (2010-2016).

Member of the Scientific Committee of the Arbitration Chamber of the Bar in Genoa (since December 2015)

Chairman of the Study Commission for the elaboration of a proposal for the organic discipline and the reform of the dejurisdictional tools, with particular emphasis on mediation, assisted negotiation and arbitration, established at the Ministry of Justice (2016).

Chairman of the Advisory Commission, established within the Ministry of Health, for the issues regarding the defensive medicine and professional liability of health care professionals (2015).

Member of the Commission for the reform of the bankruptcy law, established within the Ministry of Justice (2015).

Member of the Vietti Commission for the reorganization of the administration of justice (2015).

President of the Italian Bar Association since May 2004 until March 2015.

### *Official Positions*

Member of the Grandi Navi Veloci s.p.a. Board of Administration (November 2004 - February 2005).

Member of the Board of Administration of Nuovi Investimenti SIM s.p.a. (2002)

Member of the Board of Administration CARIGE Bank, Genoa (1999-2003; 2009-2013).

Member of the Board of Administration CARIGE Bank Italia (2013).

President of CARIGE Assicurazioni and CARIGE Vita Nuova, Genoa (April 2013-December 2013).

Member of the Board of Administration of CARIGE Foundation (December 2013-February 2014).

Member of the Board of Administration of FINMECCANICA (May 2014-present).

### *Honorary Titles*

- Grand Cross Knight of the Order of Merit of the Republic (2005).
- Equestrian Order of the Holy Sepulcher Knight.
- Commander of the Order of St. Gregorio Magno.

### *Relevant Publications*

#### Monographs:

- *Responsabilità dell'impresa e tutela del consumatore*, Milano, 1975.
- *Diritto privato comparato*, G. Alpa, M.J. Bonell, D. Corapi, L. Moccia, V. Zeno Zencovich, A. Zoppini, Laterza, 3 ed., 2008.
- *Commentario breve al codice civile. Leggi complementari*, Tomo III, a cura di G. Alpa e P. Zatti, Cedam, 2009.
- *Il DRAFT Common Frame of Reference del diritto privato europeo*, a cura di G. Alpa, G. Iudica, U. Perfetti, P. Zatti, Cedam, 2009.
- *Le modifiche al codice di procedura civile, Quaderni di rassegna forense*, a cura di Alpa, ESI, 2010.
- *La responsabilità civile. Principi*, Utet, 2010.
- *La responsabilità civile. Parte generale, Rassegna Biggavi*, Utet, 2010.
- *Giurisdizioni di legittimità e regole di accesso. Esperienze europee a confronto*, a cura di G. Alpa e V. Carbone, Il Mulino, 2011.
- *Le stagioni del contratto*, Il Mulino, 2012.
- *Arbitrati*, G. Alpa e V. Vigoriti, Utet, 2012.
- *Le persone fisiche, (G. Alpa-A. Ansaldo), Il codice civile. Commentario*, 2 ed., Giuffrè, 2013.
- *Arbitrato. Profili di diritto sostanziale e di diritto processuale*, a cura di Alpa e Vigoriti, Utet, 2013.
- *Commentario al codice civile*, Tomi I, II, III, a cura di G. Alpa e V. Mariconda, 3 ed., Ipsoa, 2013
- *Codice civile annotato con la giurisprudenza*, a cura di G. Alpa e G. Iudica, Egea, 2014.
- *Il contratto in generale. Fonti, teorie, metodi*, Trattato di diritto civile e commerciale, Giuffrè, 2014.
- *La responsabilità d'impresa*, a cura di G. Alpa e G. Conte, Collana Istituti di diritto civile, Giuffrè, 2015.
- *Diritto privato europeo*, Collana Istituti di diritto civile diretta da G. Alpa, Giuffrè, 2016.
- *Illecito e danno antitrust. Casi e materiali*, Giappichelli, 2016.
- *Diritto dei consumatori*, a cura di Alpa e Catricalà, Il Mulino, 2016.
- *Manuale di diritto privato*, X ed., Wolters Kluwer, 2017.

### Foreign Publications

- *Grundlagen des Europäischen Privatrechts*, G. Alpa e M. Andenas, Springer, 2009.
- *Autonomie des parties et liberté contractuelle, aujourd'hui*, in *Revue des contrats*, avril 2009.
- *What is private law?* PAC, 2010.
- *Markets and comparative law*, BIICL, 2010.
- *Compensation for personal Injury in English, German and Italian Law, A Comparative Outline*, B. Markesinis, M. Coester, G. Alpa, A. Ullstein, CSICL 2 ed., 2011.
- *Towards a European Contract Law*, in *Towards a European Contract Law* Edited by Reiner Schulze, Jules Stuyck, Sellier, 2011
- *Gli obblighi informativi precontrattuali nei contratti di investimento finanziario. Per l'armonizzazione dei modelli regolatori e per l'uniformazione delle regole di diritto comune*, in *Leçons du Droit Civil. Mélanges en l'honneur de François Chabas*, Bruylant, 2011.
- *The Common Frame of Reference and the Europeanization of the Private Law*, in *Liber Amicorum Mário Frota, A causa dos direitos dos consumidores*, Almedina, 2011.
- *Réflexions sur le dommage contractuel. Philologie, conceptualisme et problèmes d'harmonisation du droit*, in *Revue intern. de droit compare*, n. 4, 2011.
- *Cesl, Fundamental Rights, General Principles, Rules of Contract Law*, in *Diritto del commercio internazionale*, fasc.4, 2012.
- *Les principes directeurs dans les avant-projets de réforme européens*, in *Revue des contrats*, 1, 2013.
- *Competition of Legal Systems and Harmonization of European Private Law*, Sellier, 2013.
- *Autonomie des parties et choix d'une loi étrangère applicable au contrat "national"*, in *Rev. intern. De droit compare*, n.1, 2014.
- *Réflexions sur le projet français de réforme du droit des contrats*, in *Revue international de droit compare*, n. 4, 2015.
- *El contrato en general, Principios y problemas*, Prologo de Juan Espinoza Espinoza, Insitituo Pacifico, 2015.
- *La responsabilidad civil. Parte general*, traducion Cesar Moreno More, Legales, 2016.
- *European Private Law, Conceptions and Definitions of Contract*, in *EBLR*, vol. 27, 2016.
- *Le rôle de l'avocat dans les modes alternatifs de résolution des conflits en Italie (à propos de la loi du 10 novembre 2014, n. 162)*, in *RDC*, 10, 2016.

**Curriculum vitae**  
**Mr. Fabrizio Landi**

Born in Siena the 20<sup>th</sup> of August 1953.  
Graduated in bio-engineering at the Polytechnic of Milan.

In 1978 Fabrizio Landi started his professional career at Miles Italiana, a Bayer Group company, later he moves to the Ansaldo Group in Genoa, where he became one of the key persons of the industrial project, which later become Esaote spa (the major in vivo medical diagnostic Italian company).

Since then and up to January 2013, Fabrizio Landi has been one of the members of the Esaote management up to become from 2006 on, Group Managing Director & General Manager.

Presently he is member of the Board of Directors of Menarini Diagnostics, Firma and Silicon Biosystems companies all part of Menarini Group (the major Pharma Italian company).

He is also member of the Board of the CRF Bank, the center Italy sub-holding of Intesasanpaolo Bank (the major Italian Bank).

Starting May 2014 he is member of the Board of Directors of Leonardo/Finmeccanica, the major Air/Space/Defense and technological Group in Italy.

Since May 2014 he is President of Toscana Life Science Foundation, a technological biotech and med-tech accelerator & incubator and a Life Sciences industries and research promotion center based in Siena.

In 2015 he founded Panakes Partners SGR, an investment company focused to Venture Capital that has been launching the first Italian based V/C Fund only focused to Life Sciences Start Ups and innovative SMEs.

He is member of different Boards within Confindustria at Local and National level in the areas of innovation, pharmaceuticals and company's network.

He is Vice President of Fondazione Ricerca & Imprenditorialità.

He cooperates with different Universities in the areas Biomedical Engineering, Healthcare management and business of innovation.

**Antonio Turicchi**

**Curriculum Vitae**

Graduated in Economics and Commerce at the “Sapienza – Università di Roma”, he also earned a Master in Economics at the University of Turin (CORIPE) and a Master in International Finance and Foreign Trade.

In 1994 he has become official of the Ministry of the Treasury, where in 1999 he has obtained the title of director, within the Public Debt Division, in charge of the Office responsible for the realization of securitization transactions and for the management of financial operations on the domestic and international debt.

From 2002 to 2009 he has been General Director of “Cassa Depositi e Prestiti”, handling its transformation into a limited company in 2003.

From 2009 to 2011 he has taken the office of Executive Director of the Municipality of Rome, while from July 2011 to December 2016 he has been Country President for Italy of the Alstom Group.

Since May 2016 he is General Manager of the Section Finance and Privatization of the Ministry of Economy and Finance.

Furthermore, he is a member of the Board of Directors of Alitalia – CAI (Compagnia Aerea Italiana) S.p.A. and of Autostrade per l’Italia S.p.A. Previously, he has been member of the Board of Directors of Mediocredito del Friuli, Mediocredito di Roma and EUR S.p.A., as well as member of the Supervisory Board of Numix and of STMicroelectronics, with the role of President of the Supervisory Board in the latter.

Since 16 April 2015 he is member of the Board of Directors of Monte dei Paschi di Siena S.p.A.

Rome, 7 April 2017.