PIER FRANCESCO GUARGUAGLINI – CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Chairman Guarguaglini was born in Castagneto Carducci (Livorno) on 25 February 1937. He has been the Chairman and Chief Executive Officer of Finmeccanica since 24 April 2002, having been re-appointed by the Shareholders' Meetings three times, on 16 May 2003, 12 July 2005 and 6 June 2008. He received a degree in electronic engineering from the University of Pisa and a Ph.D. in electrical engineering from the University of Pennsylvania. Mr. Guarguaglini is a Lecturer at the University of Rome, a member of the General Council and Executive Committee of Confindustria; a member of the General Council and Executive Committee of Assonime; Honorary Chairman of A.I.A.D. (Italian Industries Federation for Aerospace, Defence and Security); a member of the Board of Directors of the Council for the United States and Italy; a member of the Committee for the Italian Fulbright Commission; and a member of the Advisory Board of LUISS Business School. He has held a number of positions, including General Manager and later Chief Executive Officer of Officine Galileo (1984-1994), Chief Executive Officer of Oto Melara and Breda Meccanica Bresciana (1994-1996), Head of Finmeccanica's Defence Business Sector (1996-1999), Chairman of the Board of Directors of Alenia Marconi Systems (1998-2000) and Chief Executive Officer of Fincantieri Navali Italiani (1999-2002).

PIERGIORGIO ALBERTI - DIRECTOR

Mr. Alberti was born in Sanremo on 28 March 1943. He has been a Director of Finmeccanica since 12 July 2005 and his term of office was renewed by the Shareholders' Meeting of 6 June 2008. He is a Lecturer in Administrative Law at the University of Genoa and has authored a number of monographs and articles in Italian and foreign technical journals. He has been admitted to the bar of Italy's Supreme Court through the Senior Council of Magistrates. He is an auditor of account and is currently a director of Banca Carige SpA, Parmalat SpA, Gallieria Hospital in Genoa and the Ansaldo Foundation. Mr. Alberti has served as a director of Locat SpA, Mediocredito Ligure, Sina SpA, AISCAT (Association of Italian Highway and Tunnel Concession-holders), as well as Vice-Chairman of Autostrada dei Fiori SpA, Autostrada Ligure Toscana SpA and Finligure SpA. He has also been a member of the Technical and Scientific Committee set up by the government for the application of Section V of the Constitution. He is a member of various associations (including IISA – the Italian Institute of Administrative Sciences, AIDU – the Italian Association of Town Planning Law, and AIPDA – the Italian Association of Lecturers in Administrative Law). He is joint editor of *Economia e Diritto del Terziario*.

ANDREA BOLTHO VON HOHENBACH - DIRECTOR

Professor von Hohenbach was born in Berlin on 13 October 1939. He was a Fellow and Tutor in Economics at Magdalen College of Oxford University (1977-2007), subsequently becoming an Emeritus Fellow. He has received degrees from the London School of Economics, the University of Paris and Oxford University. In 1966 he began a professional collaboration with the Economics and Statistics Department of the OECD. He has been a visiting professor at the Collège d'Europe at Bruges, the Universities of Paris, Venice, Turin, Siena as well as at the University of Rome "Tor Vergata". He also taught at the Bologna Center of Johns Hopkins University and the International University of Japan. Prof. von Hohenbach has served as a consultant to the World Bank and has collaborated with some prominent international groups such as the ABB, Arthur Andersen, Ericsson, FIAT, Generali, IBM, KPGM, Pirelli and Siemens. He has authored numerous publications on economics.

FRANCO BONFERRONI - DIRECTOR

Senator Bonferroni was born in Reggio Emilia on 10 October 1938. He has been a director of Finmeccanica since 12 July 2005 and was re-elected on 6 June 2008. He is a chartered accountant and statutory auditor of accounts. He was a Member of Parliament in the Chamber of Deputies (1979-1992) and the Senate (1992-1994). A freelance practitioner since 1976, he was a member of the Council of the Chamber of Commerce of Reggio Emilia (1966-1974), of which he was later Chairman (1974-1979). He has served as director of a number of companies, including Autostrada del Brennero SpA (1966-1974), Fidenza Vetraria SpA and Montedil SpA (Montedison Group) (1977-1979), Centro Banca SpA (2007-2008), Aedes SpA (2009). Sen. Bonferroni currently sits of the boards of Alerion CleanPower SpA and Cassa di Risparmio di Bra and Cassa di Risparmio di Savigliano. From 1975 to 1989 he was the Chairman of IFOA (training and consulting centre of the chambers of commerce) and from 1989 to 1992 he held the position of Deputy Secretary of the Ministry for Industry and Commerce and of the Ministry for Foreign Trade.

GIOVANNI CASTELLANETA – DIRECTOR¹

Ambassador Castellaneta was born in Gravina di Puglia (Bari) on 11 September 1942. He received a law degree from the University of Rome "La Sapienza" and embarked upon a diplomatic career in 1967. He has held numerous posts both in Italy and abroad. He has been, *inter alia*, Secretary-General with the Ministry for Foreign Affairs, the Press and Cultural Attaché in Paris, the Deputy Permanent Representative for Geneva-based international organisations, Head of the Press and Information Service at the Ministry for Foreign Affairs and Ambassador to Iran and Australia. He has held the post of Diplomatic Advisor to the Italian Prime Minister and has acted as the Prime Minister's Personal Representative for G7/G8 summits. He currently serves as Chairman of SACE.

MAURIZIO DE TILLA – DIRECTOR

Mr. De Tilla was born in Naples on 6 April 1941. He has been a director of Finmeccanica since 25 October 2000 and has been re-appointed three times (16 May 2003, 12 July 2005 and 6 June 2008). He is a civil law attorney admitted to practice before Italy's Supreme Court and has served as Chairman of the Cassa Nazionale di Previdenza e Assistenza Forense (national pension and welfare fund for the legal profession). He is chairman of the Organismo Unitario dell'Avvocatura (advocacy organisation for the legal profession), the Associazione degli Enti Previdenziali Privati (advocacy group for private pension funds), the Istituto Italiano di Cultura Forense (Italian legal culture institute) and Eurelpro (European Association of Retirement Associations). He has also chaired the Council of the Association of Solicitors of Naples (1993-1994) and is a former Chairman of the European Court of Arbitration for Southern Italy and current Chairman of the Naples Interdisciplinary Consultancy Board and Board of Arbiters of the Italy-USA Association of Solicitors. He has served as Chairman of Lextel and is a director of Alleanza Assicurazioni. He is a member of the General Council of Assicurazioni Generali. Mr. De Tilla contributes to a number of legal publications and newspapers and is the author of numerous publications (including Trattato di Diritto Immobiliare). He is the co-editor of Immobili e Diritto (published by Il Sole 24 Ore). As a journalist, he is a member of the Council of Journalists of Campania.

DARIO GALLI - DIRECTOR

Born in Tradate (VA) on 25.06.1957. He has a degree in Mechanical Plant Engineering at Politecnico of Milan, since April 2008 he is Provincial President of Varese. He has been Member of

¹ Director without voting rights pursuant to Art. 5.1-*ter*, letter d), of Bylaws. ^{201003 04} CV CdA-ENG da CompGov.

Parliament at the Chamber of Deputies (1997-2006) and Senator (2006-2008); between 1993 and 2002 he was Mayor of Tradate. He was assistant to General Administrative Office of the company FAST in Tradate, Responsible Manager manufacturing system at the AERMACCHI in Varese and Head of production and logistics at the REPLASTIC, Milan. He is currently mechanical contractor. Furthermore, he has been professor at postgraduate course of the Chamber of Commerce of Varese.

RICHARD GRECO - DIRECTOR

Mr. Greco was born in New York on 5 March 1969. He has a degree in chemistry from Fordham University and earned an MBA in finance from the University of Chicago and a Masters degree in American Foreign Policy from Johns Hopkins University. He is the founder and Chairman of the Filangieri Advisory Corp, as well as a director of Mediware Information Systems, Boliven LLC and Performance Metals, Inc. He was an associate of The Scowcroft Group (Washington, DC, 1996-1997) and practiced corporate finance at Stern Stewart & Co (1997-2002). In 2002, he was appointed by the President of the United States as a White House Fellow and was assigned to the Office of the Secretary of Defence as a special assistant. He served as Assistant Secretary of the Navy as chief financial officer. Mr. Greco has authored numerous articles on finance, education and foreign policy and was elected a lifetime member of the Council on Foreign Relations.

FRANCESCO PARLATO - DIRECTOR

Mr. Parlato was born in Rome on 17 April 1961. He has been a director of Finmeccanica since 12 September 2007 and was re-appointed on 6 June 2008. He holds an Economics and Business degree from LUISS University in Rome, and since 2007 has been the Director of the General Finance and Privatisation Section of the Treasury Department, where he has led the office responsible for the privatisation of groups and companies owned by the Ministry for the Economy and Finance since 2003. For many years prior to that, he held management positions in the IRI Finance Department. He is currently a member of the Policy Committee of Cassa Depositi e Prestiti.

He has also been a director of Gestore dei Servizi Elettrici – GSE SpA, Fincantieri SpA, Tirrenia di Navigazione SpA and Mediocredito del Friuli Venezia Giulia SpA

NICOLA SQUILLACE - DIRECTOR

Mr. Squillace was born in Crotone on 6 August 1964. He holds a law degree from the University of Rome "La Sapienza" and is admitted to practice before the bar of Milan. He currently practices at the Libonati – Jaeger Law Firm in Milan in the areas of corporate finance and acquisitions. He previously worked for the law firms of Schlesinger – Lombardi and Brosio, Casati and Associates. He has been a director of Unicredit Banca per la Casa SpA, as well as a director and member of the executive committee of Milano Assicurazioni SpA. He is currently a director of Mediocredito Italiano (formerly Banca Intesa Mediocredito). Mr. Squillace has authored numerous articles on corporate and financial law and has also worked with the Corporate Law Department of the University of Milan.

RICCARDO VARALDO - DIRECTOR

Professor Varaldo was born in Savona on 17 June 1935. He has been a director of Finmeccanica since 12 July 2005 and was re-appointed on June 2008. He holds an economics degree from the University of Pisa and has been a professor of Business and Corporate Management since 1972. In 1987 he became a member of the staff of Scuola Superiore Sant'Anna for university and postgraduate studies. He is currently chairman of that organisation, after previously acting as Rector 2010 03 04_CV CGA-ENG_da CorpGov.

from 1993 to 2004. He is an honorary professor of Chongqing University, China. He has been a member of the board of the Japan Business Group since 2004, as well as the Scientific Committee of the Lucchini Foundation and the Unioncamere Think Tank. Prof. Varaldo is currently a director of Piaggio SpA (since 2006) and a member of the Supervisory Board of Intesa San Paolo SpA (since 30 April 2008). He has also been a director of Cassa di Risparmio di Firenze (until March 2008), Targetti Sankey (until April 2006), Oto Melara (2003-2005), Alleanza Assicurazioni, Gruppo Generali (1990-1993) and Nuovo Pignone (1989-1992). He is a member of the Society of Italian Economists and the Italian Academy of Corporate Economics. He has served in numerous capacities in government ministries and public bodies and currently sits on the committee of the Ministry for Education and Research that selects research programmes. He has authored a number of monographs and articles in Italian and foreign publications. He recently published several occasional papers with A. Di Minin for Finmeccanica's series entitled "The new entrepreneurial capitalism of research in Italy".

GUIDO VENTURONI -DIRECTOR

Admiral Venturoni was born in Teramo on 10 April 1934. He has been a director of Finmeccanica since 12 July 2005 and was re-appointed on 6 June 2008. He attended the Livorno Naval Academy, where he became an officer in 1956. In 1959, he obtained a pilot's licence from the Naval Aviation Branch, which authorised him to operate from aircraft carriers. He was made a Rear Admiral in 1982 and has held positions of increasing responsibility ever since, including Head of Operations at the Navy and later at the Ministry for the Defence, Commander of the 1st Naval Division, Deputy Chief of Staff for the Navy and Commander in Chief of the Naval Squadron and of the Central Mediterranean. In 1992, he was appointed Navy Chief of Staff and 1994 became Defence Chief of Staff. He was made Chairman of the Military Committee of NATO in 1999. Admiral Venturoni completed his term in Brussels in 2002 and retired from active service after 50 years in the armed forces. He has held numerous important positions and led a number of military operations nationally and internationally, for which he was awarded many Italian and foreign medals. More specifically, he was in charge of the multinational strategic and operational campaign led by Italy in Albania in 1997. From 2002 until November 2005, he served as chairman of Selenia Communications SpA (formerly Marconi Selenia Communications SpA).