

GIOVANNI DE GENNARO – CHAIRMAN

Director elected by the Shareholders' Meeting on 15 May 2014 from the list presented by the shareholder Ministry of Economy and Finance

He was born in Reggio Calabria on 14 August 1948. He has been the Chairman of the Board of Directors of Finmeccanica since 4 July 2013. He graduated in Law at the University of Rome "La Sapienza". After completing his military service obligations as a reserve officer in the Army and a short stint working at the Treasury, he joined the Ministry of the Interior, in the role of Senior Police Officer.

He spent most of his professional career in the Police Force (until 1994, when he was appointed Prefect, First Class). In 2000 he was appointed Chief of Police - Director General of Law Enforcement. Subsequently, in 2007, he was made Head of Cabinet at the Department of the Interior. During this appointment, due to the exceptional severity of the crisis related to the disposal of waste in Campania, the Government entrusted him for a period of 120 days with temporary management of the emergency, appointing him Special Commissioner.

In 2008 he was appointed Director General of the Department of Security Information (DIS), with the additional task of implementing, the regulatory and organizational aspects of, the complex reform of the information services commissioned by Parliament in 2007. In 2012, the Council of Ministers appointed him Undersecretary of State to the Prime Minister's Office, responsible for the information and security services. On behalf of the Government, he took part in the approval process, voted unanimously by Parliament, for further partial regulatory reform of the law on information services, with particular reference to the delicate matter of State secrets. He is the Chairman of the Center for American Studies and in May 2014 he took up the role of President of Fondazione Ansaldo.

In 2000 he was honoured with the title of Knight Grand Cross of the Order "Merit of the Republic."

MAURO MORETTI - CHIEF EXECUTIVE OFFICER AND GENERAL MANAGER

Director elected by the Shareholders' Meeting on 15 May 2014 from the list presented by the shareholder Ministry of Economy and Finance

He was born in Rimini on 29 October 1953. He has been the Chief Executive Officer and General Manager of Finmeccanica since 15 May 2014. He graduated in Electrotechnical Engineering at the University of Bologna. In 1977 he won a public competition for managerial positions at the Azienda Autonoma Ferrovie dello Stato. He continued to further his professional career in the same company and held a number of different posts in various sectors and companies within the Gruppo Ferrovie dello Stato until 2006, when he was appointed as its Chief Executive Officer.

In 2005 he was awarded a Degree Honoris Causa in Mechanical Engineering by the University of Cassino and, in 2010, he was honoured with the title of Cavaliere del Lavoro of the Italian Republic. He was appointed Honorary Chairman of AIAD - Federazione Aziende Italiane per l'Aerospazio, la Difesa e la Sicurezza - in June 2014.

Mauro Moretti holds various international roles: he is Vice-Chairman of UIC (Union Internationale des Chemins de Fer), President of the European Management Committee of UIC, a member of the Executive global Board of UIC and Co-Chairman of the Italian-Egyptian Business Council. From January 2009 to December 2013 he was Chairman of CER (Community of European Railway and Infrastructure Companies). In Italy he is a member of the Council, the Executive Committee and the Europa Technical Committee of Confindustria; he is a member of the Council and Executive Committee of Assolombarda and of the Executive Committee of Unindustria; he is Vice-Chairman of the Unione Industriali Napoli with mandate on Large Infrastructures; he is Chairman of CFI (Collegio Ingegneri Ferroviari Italiani), a member of the Council of ANIE (Federazione Nazionale Imprese Elettrotecniche ed Elettroniche), General Councillor of the Fondazione SLALA and Chairman of the Council of FIGI (Facoltà Ingegneria Grandi Imprese) of the "La Sapienza" University of Roma.

Furthermore he is a member of the Comitato Scientifico Fondazione Politecnico di Milano, he sits on the Board of Governors of the Associazione CIVITA, he is a member of the Honorary Committee of the Coro Polifonico Romano Oratorio del Gonfalone and of the Executive Committee of the Associazione Amici dell'Accademia dei Lincei; he lectures in various postgraduate masters courses and undergraduate courses. Lastly he has written numerous publications in the field of transport technology and economics.



GUIDO ALPA - DIRECTOR

Director elected by the Shareholders' Meeting on 15 May 2014 upon the proposal of the shareholder Ministry of Economy and Finance

He was born in Ovada (Alessandria) on 26 November 1947. He has been a Director of Finmeccanica since 15 May 2014. He graduated in Law at the University of Genova. He was Professor at the Law Faculty of University of Genova (Civil Law, Comparative Civil Law e Comparative Legal Systems). From 1991 he has been Professor at the Law Faculty of "La Sapienza" University in Roma (Civil Law e Comparative Civil). From 2004 he has been manager of the Master of Europe Civil Law.

He was Visiting Professor at the Law School of the University of Oregon, University of California (Berkeley), University of London, Faculté internationale de droit comparé of Mannheim, Trento and Coimbra, University of Barcelona, University of Granada and University of Oxford.

He taught at the Summer School of the Malta University, Summer School of the Institute of Advance Legal Study in London and Summer School of the King's College in London.

He has been Member of the Forensic National Council since 1995 and Chairman since May 2004.

He was a Member of the Board of Italian Association for Arbitration, Board of Italian Association for Comparative Civil Law, Italian Board of International Association for Insurance Law, Member of Scientific Committee "Bancaria" and President of the Italian Civil Lawyers Association. Furthermore, he was a Member of the Advisory Council of Institute of European Comparative Law of the Oxford University and Member of the Board of Cesar Foundation. He was a Chairman of User Advisory Council. He was a Member of ISVAP (Institute for the supervision of insurance). He was a Member of Board of Directors of Carige Bank. He was a Chairman of Carige Assicurazioni S.p.A. and Carige Vita Nuova S.p.A. He was a Member of the Board of Directors of the Grandi Navi Veloci S.p.A.

He was honoured with the several titles including Knight Grand Cross of the Order "Merit of the Republic", Knight Equestrian Order of Holy Sepulchre, Knight Commander of the Order of St. Gregory the Great. He has written many books and articles.

MARINA ELVIRA CALDERONE – DIRECTOR

Director elected by the Shareholders' Meeting on 15 May 2014 upon the proposal of the shareholder Ministry of Economy and Finance

She was born in Bonorva (Sassari) on 30 July 1965. She has been a Director of Finmeccanica since 15 May 2014. She graduated in International Business Economics. She has gained an experience in human resources management in medium to large size companies. Since 1997 she has worked as Director of Category, first at the local level, promoting the establishment of the Provincial Union A.N.C.L. (National Association of Labour Consultants) of Cagliari and thereafter at the national level as component of GEN and National Director. Since 2000 she has been a member of various commissions of the National Council of the Order and the Foundation Studies of the National Council. Since 2005 she has been the President of the National Council of the Labour Consultants Order. Since 2006 she has been the President of the European Club of Employment Law Professions in Brussels. Since 2009 she has been the Chairman of the Permanent Committee of the Orders and Professional Colleges. She has written numerous publications in italian labor market issues and prospects.

PAOLO CANTARELLA - DIRECTOR

Director elected by the Shareholders' Meeting on 15 May 2014 from the list presented by a group of assets management companies and institutional investors

He was born in Varallo Sesia (Vercelli) on 4 December 1944. He has been a Director of Finmeccanica since 4 May 2011; his mandate was renewed by Shareholders' Meeting of 15 May 2014. He graduated in Mechanical Engineering from the Politecnico University in Torino. He started his career in Torino companies operating in the automobile components industry holding the position of General Manager. In 1977 he joined Fiat S.p.A. in the automobile components division, initially with the title of assistant to the Head of the Field and later as a Sales Manager of AGES S.p.A. (components). In 1980 he was appointed Assistant to the Chief Executive Officer of Fiat S.p.A. as well as Head of the Group Intersectorial Industrial



Coordination Office. From 1983 he was appointed Chief Executive Officer of Comau, a Fiat company world leader in production systems. In 1989 he joined Fiat Auto where he was Head of Purchasing and Logistics office. In 1990 he was appointed, first, General Manager of Fiat Auto, and then, Chief Executive Officer and Head of Fiat Group Automobile Division. From 1996 to 2002, he held the position of Chief Executive Officer of Fiat S.p.A. and Chairman of Fiat Auto S.p.A. as well as Chairman of IVECO B.V. From 2000 to 2001, he was Chairman of ACEA (European Automobile Manufacturers Association). Since 1997 he has been Knight of Labour. He was a member of the Managing Committee of Confindustria and Member of the Board of Directors of Mediobanca, HdP (holding company of Partecipazioni Industriali S.p.A.), Alcatel, CNH, Polaroid, Terna and TOROC (Torino Olympics game 2006 Committee) as well as to IREN S.p.A. Currently he is a Member of the Board of Directors of Recchi S.p.A. and Teatro Regio in Torino.

MARTA DASSU' - DIRECTOR

Director elected by the Shareholders' Meeting on 15 May 2014 upon the proposal of the shareholder Ministry of Economy and Finance

She was born in Milano on 8 March 1955. She has been a Director of Finmeccanica since 15 May 2014. She graduated in Contemporary History at the University of Firenze. She was Professor of Sociology of the International Relations and of International Journalism at the University "La Sapienza" in Roma. From 1989 to 1999 she held the position of Director of CeSPI - International Policy Studies Centre in Roma. From 1998 to 2001 she was International Relations Advisor of the President of the Council of Ministers. From 2004 to 2005 she was Advisor of the President of the Republic. From 2006 to 2007 she was Head of Strategic Reflection Group of the Ministry of Foreign Affairs. From 2008 to 2011 she was a member of the Scientific Committee of Confindustria. From 2001 to 2011 she was General Manager of International Activities Office of the Aspen Institute Italy. He held the position of Deputy Minister of the Ministry of Foreign Affairs (2001-2014). She is an editorial contributor to daily newspaper "La Stampa".

Actually, she holds the following positions: General Manager of the Aspen Institute Italy (International Affairs); member of the Scientific Council of LUISS School of Government in Roma; member of the Board of the International Institute for Strategic Studies in London; Member of the Advisory Council of the European Policy Centre in Bruxelles; Advisor to the Executive Committee of the International Affairs Institute in Rome. In 2003 he was awarded the honor of the French Legion d'Honneur.

ALESSANDRO DE NICOLA - DIRECTOR

Director elected by the Shareholders' Meeting on 15 May 2014 upon the proposal of the shareholder Ministry of Economy and Finance

He was born in Milano on 23 October 1961. He has been a Director of Finmeccanica since 15 May 2014. He is a Lawyer. He graduated in Law at the University "Sacro Cuore" of Milano. From 1985 to 1987, he worked in the Law Firm Nicoletti, from 1987 to 1988 in Law Firm Pavia - Ansaldo and, from 1988 to 1989, in Law Firm Carnelutti. From 1989 to 1992, he joined the Law Firm Targa - Di Paco - Pagani - Vichi (correspondent for KPMG Peat Marwick) as Associate. From 1992 to 2003, he was the Legal Managing Partner of SALT (Tax & Law Firm Associated with Ernst & Young). From 2003 to 2010, he was Managing Partner of Law Firm Orrick (Italian offices); from 2006 to 2009, he held the position of Head of the European Corporate Department; he is currently the Senior Partner of the Italian offices and global Deputy Corporate Leader.

From 2002 to 2004, he was Member of Confindustria's Scientific Committee and, from 2003 to 2004, Member of the working group for the dissemination of biotechnologies established at the Presidency of the Council of Ministers. From 2005 to 2011, he was a Member of the Scientific Committee of ANIA (National Association of Insurance Companies).

He has held various positions within companies and associations: he has been a member of the Board of Directors of Fiera di Milano, the Scientific Institute for study on the Public Administration, Ernst & Young Corporate Finance s.r.l. (1996-1998), Hiatus S.p.A. - Impregilo Group (1998-2002), Bentos Assicurazioni S.p.A., Molmed S.p.A. (2008-2013). He has also been an independent Member of the Board of Directors of Assogestioni (2007-2013).

He is currently a Member of the FeBAF Scientific Committee and an independent Member of the Board of Directors of Amundi SGR. Moreover, he is Chairman and Member of numerous Surveillance Bodies of leading Italian companies. He has been an Adjunct Professor at "Bocconi" University in Milano, teaching



Business Law since 2000 and Comparative Business and European Law since 2011. He is also the Scientific Coordinator of the Master in Business Law organized by "Il Sole 24 Ore" School of Business. Since 1993 he has been the President of the Adam Smith Society (a non-profit cultural association and a point of reference in Italy for economic operators interested in the study and diffusion of free market ideas, competitive market-led economics and liberal thinking). He has authored scientific books and articles, is a columnist for "La Repubblica" and "L'Espresso", and has collaborated with numerous daily and weekly papers, such as "Il Sole 24 Ore", "Il Mondo" and "Panorama".

DARIO FRIGERIO – DIRECTOR

Director elected by the Shareholders' Meeting on 15 may 2014 upon the proposal of a group of investment management companies and of other institutional investors

He was born in Monza on 24 June 1962. He has been a Director of Finmeccanica since 4 May 2011; his mandate was renewed by Shareholders' Meeting of 15 May 2014. He graduated in Political Economy from the "Bocconi" University in Milano. He started his professional career in 1991 at Credito Italiano Bank as financial analyst where he dealt with the Bank's own investment portfolio and the asset liability management. Subsequently, in 1996 he was appointed Investment Manager of the Unicredit Group in Milano and Dublin. In 2001 he was appointed Chief Executive Officer of Pioneer Investment (Unicredit Group). After a new reorganisation of the Unicredit Group, in 2004 he became in charge of the Private Banking unit and was appointed Deputy General Manager of the UniCredit Group, assuming also the role of Chief Executive Officer of Unicredit Private Banking. He was also appointed Member of the Executive Committee of the Unicredit Group. Following the acquisition in 2006 of the German HVB Group and the Austrian Bank Austria Group and in 2007 of Capitalia, he took on the responsibility for the Group's entire Wealth Management business at international level. He also held the chairmanship and vice-chairmanship of various banks and asset management companies in Italy and abroad (such as Pioneer Global, Pioneer Sgr, Activest Germany, Fineco, Xelion and Dat). He was member of the Supervisory Board of HVB in Germany and Bank in Austria. From 2010 to 2011 he was Senior Advisor of Citigroup in the asset management segment for Europe, Middle East and Africa. From November 2011 to February 2013 he became Chief Executive Officer of Prelios SGR. Actually, he is an Independent Director in listed and unlisted companies (Sogefi S.p.A. and Objectway S.p.A.); he also assists as senior advisor to various asset management and private banking companies.

FABRIZIO LANDI - DIRECTOR

Director elected by the Shareholders' Meeting on 15 May 2014 upon the proposal of the shareholder Ministry of Economy and Finance

He was born in Siena on 20 August 1953. He has been a Director of Finmeccanica since 15 May 2014. He graduated in Biomedical Engineering at the "Politecnico" in Milano. In 1979 he began to pursue a professional career in Italy Miles, a Bayer Group company as Head of Life Science Instruments Division. In 1981 he became Head of Strategic Marketing in the field of biomedical electronics for the Ansaldo Group of Genova. From 1984 to 2013 he took part in the management of Esaote S.p.A. in various positions until to become Chief Executive Officer and then General Manager of the company. In 2009 he managed the new reorganization of the Esaote Group. In addition to the various positions as Chairman and Chief Executive Officer of the Esaote Group Companies, he has also held the position of member of the Board of Directors of the North American and Asian medical devices companies. He was also a Director of Sviluppo Genova S.p.A. and Director of the Company Elesta di Calenzano.

He is currently member of the Board of Directors of the Menarini Diagnostics Firma and Silicon Biosystems company (Menarini Group of Firenze) as well as the Board of Directors of CFR Bank of Firenze. He is a member of the Executive Committee, Counsil and Presidential Committee of Confindustria (start-up, enterprise networks and the creation of new business). He is the President of Fondazione TLS di Siena. He works in Italy and abroad as Member of Business Angel of several start-up.

He collaborates with numerous Italian and abroad university in the following matters: biomedical engineering, healthcare and corporate management.



SILVIA MERLO - DIRECTOR

Director elected by the Shareholders' Meeting on 15 May 2014 from the list presented by a group of assets management companies and institutional investors

She was born in Cuneo on 28 July 1968. She has been a Director of Finmeccanica since 4 May 2011; her mandate was renewed by Shareholders' Meeting of 15 May 2014. She graduated in Business Economics at the "Carlo Cattaneo (LIUC)" University in Castellanza (Varese). She is Chief Executive Officer of Merlo S.p.A. Industria Metalmeccanica and Tecnoindustrie Merlo S.p.A. Actually, she holds also positions in the Boards of Directors of the companies belonging to the Merlo Group. Since 2012 she has been a Member of the Board of Directors of Banca Nazionale del Lavoro S.p.A. Since 2013 she has been a Member of the Board of Directors of Gruppo Editoriale L'Espresso S.p.A.

MARINA RUBINI - DIRECTOR

Director elected by the Shareholders' Meeting on 15 May 2014 from the list presented by a group of assets management companies and institutional investors

She was born in Verona on 16 April 1969. She has been a Director of Finmeccanica since 15 May 2014. She graduated in Law at the "Cattolica del Sacro Cuore" University of Milano. She is a Lawyer. She held the following positions: Legal Trainee at Bonelli Erede Pappalardo Law Firm (Bruxelles 1995-1997); Junior Associate at PRICEWATHERHOUSECOOPERS Company (Milano 1998-2000); Senior Associate at Bonelli Erede Pappalardo Law Firm (Bruxelles 2000-2002); Senior Associate at Gianni, Origoni, Grippo & Partners Law Firm (Roma 2002-2005); Head of Corporate Team within the Legal Department in Tamoil Italia S.p.A. (Milano 2005-2010): Head of Corporate Compliance Antitrust and Commercial Contracts within the Legal and Corporate Affairs Department of Bayer S.p.A. (Milano 2010-2011); Head of Legal & Compliance Italy and Southern Europe Cluster of Novartis Vaccines and Diagnostics s.r.l. (2012-2013). Since 2013 she has been a Member of the Board of Directors at the Bank Monte dei Paschi Siena S.p.A.